Small Business "Missing Middle" Finance in Africa and the Middle East

#### Why do these fund managers matter?



Invest in SGBs that are core to local economies' product and service requirements, often meeting underserved market demand.

## Societal Impact

Invest in SGBs that have "Inclusive" focus, creating employment and moving businesses into the formal economy. All funds addressing at least 3 SDGs and 80% considering gender.



Typical investments

550k - \$1 million range,
and usually first formal
of external financing for SGBs.

#### Local economic impact



Invest growth capital, creating jobs in over 90% of businesses financed thus far.

2/3 fund managers reporting >10% revenue growth in the last 12 months.

# \$750m to raise \$250m raised \$60m invested

## Collective scale ~\$1bn

**~51bn target** AUM¹ represented with a potential 1200 SGBs financed. \$750m investment opportunity.

<sup>1</sup> In CFF estimation this sample represents about ¼ of the current number of simila fund managers in the SSA and MENA market which roughly translates into a potential market size closer to \$4bn.

#### What do these fund managers invest in?



**75%** 

using

## technology to enable

business growth regardless of business model

~10% investing in pure tech businesses (in small prin

>95%

invested in

"early"

or

#### "growth"

stage businesses demonstrating market traction, as opposed to the start-up/pre-revenue business models.



80%
make major capital investments.

make major capital investments

provide at least some working capital.



of investments have an expected

#### tenor

of >4 years

Terms not available in local lending market







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Who are these fund managers?

Fund managers are investment intermediaries investing between USD20k and USD2m into SGBs, using diverse investment theses, tools and instruments and having deep local knowledge.

90%

of the funds are led by executives with prior experience and strong local knowledge of their markets.



Over 90% of fund teams are operating and investing in Africa

are deploying ticket sizes









made first close

80% are investing

whether they reached first close or not.

60%
using open ended structures allowing for building of track recor building of track recor



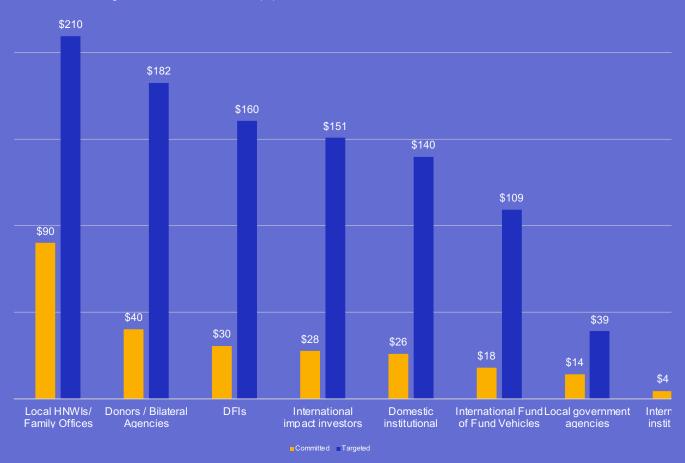




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## Who is investing in these fund managers?

Committed and targeted investment sources \$(m)



50% of capital expected from HNWI And Family Offices



15% of capital expected from DFIs has been raised.











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### How do these fund managers

create value?

Fund managers are seeking to achieve commercially viable investment proposition for LP investors in n SGBs.



Investments sourced predominantly through fund managers' own network

#### **Grow SGBs**



**60%** invest growth capital for intangibles.

80% make major capital investments. 90% provide at least some working capital.

#### Provide technical



95% provide financial management support to businesses. 2/3 consider strategic planning and sales/marketing the highest priority areas de-risking for LPs.

#### Monetising portfolio

Equity exits are a challenge

~10% of equity funds have been investing for over 5 years.



Funds are monetising through self-liquidating instruments

~75% of debt funds have monetized investments in current portfolio.

#### Manage risk



Local currency risk and international financial market turbulence are the biggest concerns in the coming 12 months.

## Major risks and constraints confronting fund managers

Lack of access to DFI and institutional capital (international and domestic). Major capital holders applying investment criteria more associated with VC and larger PE firms.

Imbedded currency risk when accessing international funds.

Smaller fund vehicles, challenging fund economics in the early phase of their operations. Limits access to critical human talent in managing their funds.

Working with smaller enterprises, inherently taking on higher risk than established corporates.





